

# Business Development

## Course of Business and Economic Situation

### Key Figures

| in € million                            | 1–9   2017 | 1–9   2016 | Change |
|-----------------------------------------|------------|------------|--------|
| Revenue                                 | 942.8      | 871.0      | 8.3 %  |
| EBITDA                                  | 245.3      | 218.4      | 12.3 % |
| EBITDA margin in %                      | 26.0       | 25.1       | 0.9 pp |
| EBIT                                    | 155.2      | 126.9      | 22.3 % |
| EBIT margin in %                        | 16.5       | 14.6       | 1.9 pp |
| Profit after tax and minority interests | 79.3       | 60.9       | 30.2 % |
| ROCE in %                               | 15.7       | 12.8       | 2.9 pp |

### Significant Events and Transactions

There were no particular events or transactions during the reporting period either in HHLA's operating environment or within the Group that had a significant impact on its earnings position and financial position. Both the economic indicators and HHLA's actual performance in the first nine months of 2017 are above the projections made in the 2016 Annual Report – due in particular to the performance of the Container segment from the second quarter of 2017 onwards. ► See results of operations, net assets and financial position

### Earnings Position

HHLA posted very encouraging performance data in the first three quarters of 2017. At 5,453 thousand TEU, there was strong year-on-year growth in **container throughput** (previous year: 4,924 thousand TEU). This was mainly attributable to an increase in feeder traffic with the Baltic Sea ports, a recovery in Asian routes and market share gains resulting from the reorganisation of shipping alliances. **Transport volumes** again increased significantly by 6.8 % to 1,126 thousand TEU (previous year: 1,055 thousand TEU). Both rail and road transport contributed to this growth.

**Revenue** for the HHLA Group rose strongly by 8.3 % to € 942.8 million during the reporting period (previous year: € 871.0 million). This was primarily due to the volume trend in container throughput and transport.

The significant 35.3 % decline in **other operating income** to € 28.7 million (previous year: € 44.3 million) is mainly attributable to the one-off effect of terminating the lease for the Übersee-Zentrum last year.

The 3.3 % increase in **operating expenses** to € 820.7 million (previous year: € 794.8 million) was well below the increase in revenue. One-off effects in the previous year included a one-off restructuring expense in connection with the discontinuation of project and contract logistics and the insolvency of the shipping company Hanjin.

The **operating result (EBIT)** rose by 22.3 % to € 155.2 million in the reporting period (previous year: € 126.9 million). The EBIT margin amounted to 16.5 % (previous year: 14.6 %). In the **Port Logistics subgroup**, EBIT rose by 23.8 % to € 142.5 million (previous year: € 115.1 million), while EBIT in the **Real Estate subgroup** was up 7.3 % to € 12.4 million (previous year: € 11.5 million).

Net expenses from the **financial result** fell by € 6.6 million or 42.3 % to € 9.0 million (previous year: € 15.6 million). This was partly due to a positive change in exchange rate effects of € 3.2 million. Interest paid on pension provisions and to banks and other lenders also decreased.

**Profit after tax and minority interests** increased by 30.2 % year-on-year to € 79.3 million (previous year: € 60.9 million). **Earnings per share** rose accordingly to € 1.09 (previous year: € 0.84). The listed Port Logistics subgroup achieved a 34.0 % increase in earnings per share to € 1.03 (previous year: € 0.77). Earnings per share of the non-listed Real Estate subgroup were slightly up on the prior-year figure at € 2.64 (previous year: € 2.61). **Return on capital employed (ROCE)** reached 15.7 % and was therefore significantly above the prior-year figure.

## Financial Position

### Balance Sheet Analysis

Compared with year-end 2016, the HHLA Group's **balance sheet total** grew by a total of € 7.2 million to € 1,820.1 million as of 30 September 2017 (31 December 2016: € 1,812.9 million).

### Balance Sheet Structure

| in € million                  | 30.09.2017     | 31.12.2016     |
|-------------------------------|----------------|----------------|
| <b>Assets</b>                 |                |                |
| Non-current assets            | 1,320.5        | 1,329.0        |
| Current assets                | 499.6          | 483.9          |
|                               | <b>1,820.1</b> | <b>1,812.9</b> |
| <b>Equity and liabilities</b> |                |                |
| Equity                        | 638.8          | 570.8          |
| Non-current liabilities       | 979.9          | 1,028.1        |
| Current liabilities           | 201.4          | 214.0          |
|                               | <b>1,820.1</b> | <b>1,812.9</b> |

On the assets side of the balance sheet, non-current **assets** decreased slightly by € 8.5 million to € 1,320.5 million (31 December 2016: € 1,329.0 million). Capital expenditure was roughly offset by depreciation of property, plant and equipment and investment properties and a reduction in deferred tax assets due to interest rate-related changes in pension provisions in the second quarter. Current assets increased by € 15.7 million to € 499.6 million (31 December 2016: € 483.9 million). The increase in cash and cash equivalents and short-term deposits was opposed by a decrease in other assets.

On the liabilities side, **equity** rose by € 68.0 million to € 638.8 million compared to the year-end figure (31 December 2016: € 570.8 million). The increase was mainly due to the profit for the period of € 108.5 million and the opposing dividend payment of € 47.0 million. The equity ratio increased to 35.1 % (31 December 2016: 31.5 %).

**Non-current liabilities** declined by € 48.2 million to € 979.9 million (31 December 2016: € 1,028.1 million). The decrease is mainly attributable to the € 30.4 million decline in non-current financial liabilities and the € 15.9 million reduction in pension provisions. Current liabilities fell by € 12.6 million to € 201.4 million (31 December 2016: € 214.0 million), mainly as a result of the € 28.7 million decrease in current financial liabilities. The increase in trade liabilities and other liabilities had an opposing effect.

### Investment Analysis

The investment volume in the period under review totalled € 90.2 million and thus fell short of the previous year's figure of € 106.3 million.

Capital expenditure in the first nine months of 2017 focused on the purchase of container gantry cranes, the procurement of large-scale equipment for horizontal transport and storage cranes for the HHLA container terminals in Hamburg, as well as locomotives for Metrans.

### Liquidity Analysis

**Cash flow from operating activities** rose by € 36.9 million to € 221.6 million as of 30 September 2017 (previous year: € 184.7 million). This was primarily due to the increase in earnings.

**Investing activities** led to cash outflows of € 89.4 million (previous year: € 50.7 million). The increase of € 38.7 million was primarily due to cash outflows for short-term deposits (previous year: cash inflows).

**Cash flow from financing activities** was down € 4.7 million on the prior-year figure.

**Financial funds** totalled € 255.7 million as of 30 September 2017 (30 September 2016: € 190.3 million). Including all short-term deposits, the Group's available liquidity at the end of the third quarter of 2017 amounted to € 275.7 million (30 September 2016: € 229.2 million).

### Liquidity Analysis

| in € million                        | 1–9   2017   | 1–9   2016   |
|-------------------------------------|--------------|--------------|
| <b>Financial funds as of 01.01.</b> | <b>232.4</b> | <b>165.4</b> |
| Cash flow from operating activities | 221.6        | 184.7        |
| Cash flow from investing activities | - 89.4       | - 50.7       |
| <b>Free cash flow</b>               | <b>132.2</b> | <b>134.0</b> |
| Cash flow from financing activities | - 107.8      | - 112.5      |
| Change in financial funds           | 23.3         | 24.9         |
| <b>Financial funds as of 30.09.</b> | <b>255.7</b> | <b>190.3</b> |
| Short-term deposits                 | 20.0         | 38.9         |
| <b>Available liquidity</b>          | <b>275.7</b> | <b>229.2</b> |

## Container Segment

### Key Figures

| in € million                         | 1–9   2017 | 1–9   2016 | Change |
|--------------------------------------|------------|------------|--------|
| Revenue                              | 563.6      | 512.7      | 9.9 %  |
| EBITDA                               | 167.8      | 148.4      | 13.1 % |
| EBITDA margin in %                   | 29.8       | 28.9       | 0.9 pp |
| EBIT                                 | 105.2      | 86.6       | 21.5 % |
| EBIT margin in %                     | 18.7       | 16.9       | 1.8 pp |
| Container throughput in thousand TEU | 5,453      | 4,924      | 10.8 % |

A total of 5,453 thousand standard containers (TEU) were handled at the HHLA container terminals in the first nine months of 2017 – 10.8 % more than in the previous year (4,924 thousand TEU). **Container throughput** at HHLA's three container terminals in Hamburg was raised by 11.3 % to 5,241 thousand TEU (previous year: 4,711 thousand TEU). HHLA benefited in particular from the reorganisation of syndicate structures and the resulting new liner services, whose new schedules became more firmly established over the course of the third quarter. The Asian routes performed particularly well in the first nine months of 2017, increasing by 17.3 % in total. A significant 17.9 % increase in feeder traffic with the Baltic Sea ports also contributed to throughput growth. The feeder ratio rose accordingly by 1.4 percentage points compared with the prior-year period to 24.9 % (previous year: 23.5 %). At 212 thousand TEU, container throughput at the Container Terminal Odessa was almost on a par with the same period last year (previous year: 213 thousand TEU). This slightly weaker trend was due to delays in ship handling in late September caused by unfavourable weather conditions.

The increase in volumes led to a rise in **revenue**, which was up 9.9 % on the third quarter of 2016 at € 563.6 million (previous year: € 512.7 million). The temporary increase in storage fees in the first half of the year, due to shipping delays and the associated increase in dwell times for containers at HHLA's container terminals, contrasted with a higher proportion of lower-margin feeder traffic in the reporting period and a resulting fall in average revenue per container handled at the quayside. Consequently, average revenue declined by 0.7 % compared to the same period last year.

The segment's EBIT costs rose by 7.6 % in the first nine months. Despite the growth in volumes, economies of scale on the cost side could not be fully realised. In conjunction with somewhat restricted capacity caused by ongoing extension and maintenance work at the container terminals in Hamburg, the high utilisation of storage capacity resulting from shipping delays and the reorganisation of syndicate structures led to peaks in demand that could only be managed with the use of additional resources. Nevertheless, the year-on-year increase in the **operating result (EBIT)** of 21.5 % to € 105.2 million (previous year: € 86.6 million), grew faster than the growth in volumes. The EBIT margin rose accordingly to 18.7 % (previous year: 16.9 %).

As part of the expansion work needed for the handling of mega-ships, three more container gantry cranes capable of handling ships with a capacity of over 20,000 TEU were put into operation at the HHLA Container Terminal Tollerort (CTT) in the third quarter. HHLA now has a total of three highly efficient berths in Hamburg capable of handling the largest vessel category.

## Intermodal Segment

### Key Figures

| in € million                        | 1–9   2017 | 1–9   2016 | Change |
|-------------------------------------|------------|------------|--------|
| Revenue                             | 311.8      | 289.5      | 7.7 %  |
| EBITDA                              | 73.9       | 67.7       | 9.2 %  |
| EBITDA margin in %                  | 23.7       | 23.4       | 0.3 pp |
| EBIT                                | 55.4       | 50.0       | 10.8 % |
| EBIT margin in %                    | 17.8       | 17.3       | 0.5 pp |
| Container transport in thousand TEU | 1,126      | 1,055      | 6.8 %  |

In the first nine months of 2017, HHLA's transport companies achieved strong growth in the highly competitive market for container traffic in the hinterland of major seaports. **Transport volumes** rose by 6.8 % to 1,126 thousand standard containers (TEU), compared with 1,055 thousand TEU in the same period last year. In the reporting period, this trend was driven by growth in both rail and road transport. Compared with the prior-year quarter, rail transportation rose by a further 5.4 % to 861 thousand TEU (previous year: 818 thousand TEU). Road transport developed very positively with growth of 11.5 % to 265 thousand TEU (previous year: 237 thousand TEU) as a result of strong freight volumes in the greater Hamburg area.

With growth of 7.7 % to €311.8 million (previous year: € 289.5 million), **revenue** slightly outperformed transport volumes. The marginal decline in rail's share of HHLA's total intermodal transportation from 77.5 % to 76.5 % was more than offset by longer transport distances in rail transport.

The **operating result (EBIT)** increased year-on-year to € 55.4 million (previous year: € 50.0 million) and thus outperformed the volume and revenue trend. In addition to changes in the route mix, the third quarter of 2017 was positively impacted by the improved relationship between import and export volumes compared to previous quarters and an associated rise in the utilisation of train capacities.

## Logistics Segment

### Key Figures

| in € million       | 1-9   2017 | 1-9   2016 | Change  |
|--------------------|------------|------------|---------|
| Revenue            | 37.4       | 40.5       | - 7.8 % |
| EBITDA             | 4.5        | 0.4        | pos.    |
| EBITDA margin in % | 12.2       | 1.0        | 11.2 pp |
| EBIT               | 1.3        | - 2.6      | pos.    |
| EBIT margin in %   | 3.3        | - 6.4      | 9.7 pp  |
| At-equity earnings | 3.3        | 3.0        | 10.0 %  |

Despite considerable momentum in vehicle logistics, **revenue** in this segment was down 7.8 % year-on-year at € 37.4 million in the first nine months of 2017 (previous year: € 40.5 million). This was primarily due to the discontinuation of project and contract logistics during the course of 2016. The segment's **operating result (EBIT)** – clearly negative last year due to project and contract logistics losses – was raised to € 1.3 million in the reporting period.

The companies included in **at-equity earnings** recorded a year-on-year improvement in the first nine months of 2017 as a result of encouraging growth in bulk cargo handling. At-equity earnings rose by 10.0 % to € 3.3 million (previous year: € 3.0 million).

## Real Estate Segment

### Key Figures

| in € million       | 1-9   2017 | 1-9   2016 | Change |
|--------------------|------------|------------|--------|
| Revenue            | 28.2       | 28.0       | 0.8 %  |
| EBITDA             | 16.1       | 15.3       | 5.1 %  |
| EBITDA margin in % | 57.2       | 54.8       | 2.4 pp |
| EBIT               | 12.4       | 11.5       | 7.3 %  |
| EBIT margin in %   | 43.8       | 41.2       | 2.6 pp |

HHLA's properties in the Speicherstadt historical warehouse district and the fish market area continued their positive trend. As a result of virtually full occupancy in both areas, total **revenue** of € 28.2 million was again 0.8 % above the already high prior-year figure.

At € 12.4 million, the **operating result (EBIT)** rose strongly by 7.3 % compared to € 11.5 million.

## Changes to the Business Forecast

There were no significant events in the reporting period.

In the pro forma segment Holding/Others, one-off expenses of up to € 10 million are expected in the fourth quarter for harmonisation of the existing pension schemes. These are already included in the EBIT guidance.

All other disclosures made in the 2016 Annual Report and more recently in the 2017 Half-year Financial Report regarding the expected course of business in 2017 remain unchanged.

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